

Report Date: 19 Sep 2012

**Summary Report for Individual Task
150-IIA-1003
Analyze Culture's Significance on the Conduct of IIA
Status: Approved**

DISTRIBUTION RESTRICTION: Approved for public release; distribution is unlimited.

DESTRUCTION NOTICE: None

Condition: Given an operations plan, or warning, operations, fragmentary, or other tasking order from higher headquarters, the individual, who is acting in an Inform and Influence activities related capacity, is exercising mission command. The commander has issued guidance on analyzing culture's significant on the conduct of Inform and Influence Activities. The mission command networks, information systems, integration procedures, and facilities and equipment are operational and processing information in accordance with standard operating procedures. This task can be performed during all hours or limited visibility in various environment conditions . The individual has received guidance on the rules of engagement and other operational criteria. Some iterations of this task should be performed in MOPP.

Standard: The individual analyzes culture's significance on the the conduct of IIA in order to properly plan, execute, and assess soldier and leader engagement and other IIA related tasks IAW FM 3-13, FM 3-05.301, and FM 3-05.401.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

Special Condition: None

Special Standards: None

Special Equipment:

Safety Level: Low

MOPP: Sometimes

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: Task content last updated: 2/3/2012

Notes: Remark :The MCIA Information Operations Generic Intelligence Requirements Handbook and all required intelligence specific references and technical manuals will be provided by the local intelligence command.

Performance Steps

1. Employ cultural analysis tools, such as:

a. Areas, Structures, Capabilities, Organizations, People, Events (ASCOPE) and Political, Military, Economic, Social, Information, Infrastructure, Physical Environment, and Time (PMESII-PT).

b. Cultural factors:

(1) Language.

(2) Religion or formal belief systems.

(3) Ethnicity or other physical and non-physical traits.

(4) Value systems, both individual and collective.

(5) Social institutions.

(6) Customs and practices.

c. Others, as appropriate.

2. Coordinate sources of cultural expertise, such as local experts, reach back capabilities, social networks and interagency partners.

3. Employ these tools, sources and capabilities:

a. Identify cultural norms, biases and preferences within the area of operations.

b. Identify how these norms, biases and preferences affect ways of perceiving and communicating.

c. Identify preferred ways of communicating, consensus-building and decision-making.

d. Apply cultural awareness and acuity to IIA planning, execution and assessment.

(Asterisks indicates a leader performance step.)

Evaluation Preparation: Brief the soldier: Tell the Soldier he will be evaluated on his ability perform the staff function in the unit. Go over the materials needed to perform this task. Review the task standards. Stress to the Soldier the importance of observing all cautions and warnings to avoid injury to personnel and, if applicable, damage to equipment.

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. Employed cultural analysis tools, such as:			
a. Areas, Structures, Capabilities, Organizations, People, Events (ASCOPE) and Political, Military, Economic, Social, Information, Infrastructure, Physical Environment, and Time (PMESII-PT).			
b. Cultural factors:			
(1) Language.			
(2) Religion or formal belief systems.			
(3) Ethnicity or other physical and non-physical traits.			
(4) Value systems, both individual and collective.			
(5) Social institutions.			
(6) Customs and practices.			
c. Others, as appropriate.			
2. Coordinated sources of cultural expertise, such as local experts, reach back capabilities, social network and interagency partners.			
3. Employed these tools, sources and capabilities:			
a. Identified cultural norms, biases and preferences within the area of operations.			
b. Identified how these norms, biases and preferences affect ways of perceiving and communicating.			
c. Identified preferred ways of communicating, consensus-building and decision-making.			
d. Applied cultural awareness and acuity to IIA planning, execution and assessment.			

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	FM 3-05.301	PSYCHOLOGICAL OPERATIONS PROCESS TACTICS, TECHNIQUES, AND PROCEDURES	Yes	Yes
	FM 7-15	The Army Universal Task List	Yes	No
	MCIA INTEL	MCIA Information Operations Generic Intelligence Requirements Handboo	No	No

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination.

Prerequisite Individual Tasks : None

Supporting Individual Tasks :

Task Number	Title	Proponent	Status
150-IIA-1026	Determine the Mission from an Information Perspective	150 - Combined Arms (Individual)	Approved

150-IIA-1030	Prepare an Inform and Influence Activities (IIA) Annex	150 - Combined Arms (Individual)	Approved
150-000-0000		150 - Combined Arms (Individual)	Analysis
150-IIA-1022	Coordinate the Inform and Influence Activities Working Group	150 - Combined Arms (Individual)	Approved
150-IIA-1004	Identify Information-Related Capabilities (IRCs)	150 - Combined Arms (Individual)	Approved
150-IIA-1037	Plan Inform and Influence Activities in support of a Tactical Operation	150 - Combined Arms (Individual)	Approved
150-IIA-1028	War Game Inform and Influence Activities Concept of Support	150 - Combined Arms (Individual)	Approved
150-IIA-1002	Prepare an Inform and Influence Activities Running Estimate	150 - Combined Arms (Individual)	Approved
150-IIA-1027	Develop and Inform and Influence Activity Course of Action to Support Operations	150 - Combined Arms (Individual)	Approved
150-000-0000		150 - Combined Arms (Individual)	Analysis
150-000-1002	Determine Intelligence requirements for Inform and Influence Activities	150 - Combined Arms (Individual)	Proposed
150-IIA-1001	Analyze Threats and Opportunities in the Information Environment (IE)	150 - Combined Arms (Individual)	Approved
150-IIA-1024	Adjust Inform and Influence Activities efforts depending on assessment results	150 - Combined Arms (Individual)	Approved
150-IIA-1032	Establish Inform and Influence Activity section operations	150 - Combined Arms (Individual)	Approved
150-IIA-1025	Prepare Inform and Influence Activities Input for Plans and Orders	150 - Combined Arms (Individual)	Approved
150-IIA-1000	Describe the Information Environment	150 - Combined Arms (Individual)	Approved
150-IIA-1023	Develop an Inform and Influence Activities Assessment Plan	150 - Combined Arms (Individual)	Approved
150-IIA-1006	Integrate Inform and Influence Activities into the Targeting Process	150 - Combined Arms (Individual)	Approved
150-IIA-1021	Integrate the Roles and Functions of the IIA Cell	150 - Combined Arms (Individual)	Approved

Supported Individual Tasks :

Task Number	Title	Proponent	Status
150-IIA-1006	Integrate Inform and Influence Activities into the Targeting Process	150 - Combined Arms (Individual)	Approved
150-IIA-1025	Prepare Inform and Influence Activities Input for Plans and Orders	150 - Combined Arms (Individual)	Approved
150-IIA-1001	Analyze Threats and Opportunities in the Information Environment (IE)	150 - Combined Arms (Individual)	Approved
150-IIA-1028	War Game Inform and Influence Activities Concept of Support	150 - Combined Arms (Individual)	Approved
150-IIA-1022	Coordinate the Inform and Influence Activities Working Group	150 - Combined Arms (Individual)	Approved
150-IIA-1032	Establish Inform and Influence Activity section operations	150 - Combined Arms (Individual)	Approved
150-000-0000		150 - Combined Arms (Individual)	Analysis
150-IIA-1030	Prepare an Inform and Influence Activities (IIA) Annex	150 - Combined Arms (Individual)	Approved
150-IIA-1024	Adjust Inform and Influence Activities efforts depending on assessment results	150 - Combined Arms (Individual)	Approved
150-IIA-1026	Determine the Mission from an Information Perspective	150 - Combined Arms (Individual)	Approved
150-IIA-1004	Identify Information-Related Capabilities (IRCs)	150 - Combined Arms (Individual)	Approved
150-IIA-1027	Develop and Inform and Influence Activity Course of Action to Support Operations	150 - Combined Arms (Individual)	Approved

150-IIA-1021	Integrate the Roles and Functions of the IIA Cell	150 - Combined Arms (Individual)	Approved
150-IIA-1037	Plan Inform and Influence Activities in support of a Tactical Operation	150 - Combined Arms (Individual)	Approved

Supported Collective Tasks :

Task Number	Title	Proponent	Status
71-9-3220	Conduct Attack on Targets Using Nonlethal Means (Division Echelon and Above)	71 - Combined Arms (Collective)	Approved
71-2-5311	Integrate Soldier and Leader Engagement into Small Unit Operations	71 - Combined Arms (Collective)	Approved
71-6-5300	Conduct Inform and Influence Activities (Battalion - Brigade)	71 - Combined Arms (Collective)	Approved
71-8-0016	Conduct an Inform and Influence Working Group(Brigade-Echelons Above Corps)	71 - Combined Arms (Collective)	Approved
71-8-0020	Coordinate Information Support for an IIA Objective (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
71-8-5335	Develop a Communication Strategy (Brigade - Corp)	71 - Combined Arms (Collective)	Analysis
71-8-5300	Integrate Inform and Influence Activities (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
71-8-0013	Assess the Information Environment (Battalion - Corp)	71 - Combined Arms (Collective)	Approved
71-8-0021		71 - Combined Arms (Collective)	Analysis
71-8-5610	Conduct Information Operations (IO)(Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
71-8-5311	Conduct Soldier and Leader Engagement (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
71-9-3220	Conduct Attack on Operational Targets Using Nonlethal Means (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Obsolete
71-9-5600	Coordinate Operational Information Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
71-2-5311	Integrate Information Engagement into Small Unit Operations	71 - Combined Arms (Collective)	Obsolete
71-8-5335	Develop Information Strategies (Division and Above)	71 - Combined Arms (Collective)	Approved